

Now, for tomorrow



Township of Douro-Dummer

**Comparative Analysis
December 31, 2020**

**Council Presentation
June 20, 2023**

Independent Auditor's Report

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Township of Douro-Dummer as at December 31, 2020, and the results of its operations and cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Audit Procedures

Review of minutes of council

Substantative Testing

- Sampling
- Analytical review
- Management estimates

Systems documentation and related control testing

- Revenues
- Disbursements
- Payroll
- Journal entries



Audit Overview – Matters of Communication

Audit is complete pending:

- Council approval of financial statements
- Receipt of signed representation letter
- Receipt of legal letters

No significant difficulties encountered during the course of our audit procedures:

- No changes to initial audit plan
- Time delays in audit due to changes in staff
- Excellent cooperation from management and staff
- Note for the uncertainty caused by COVID-19

Uncorrected audit difference noted:

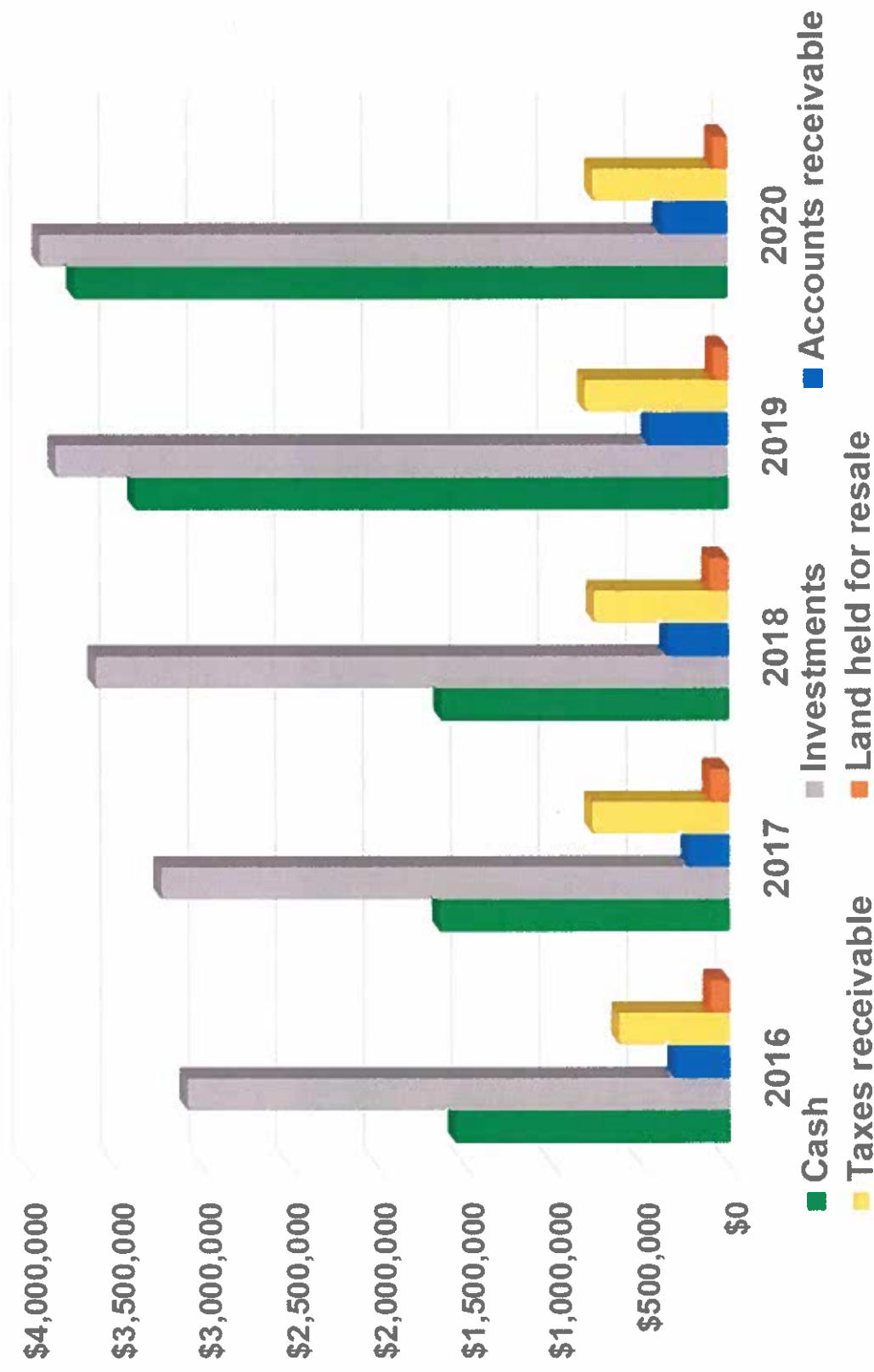
- Accounts payable understated by \$35,545
- Investments understated by \$12,272
- Salary accrual understated by \$10,144



Financial Assets at December 31st

	2020	2019	2018	2017	2016
Cash	\$ 3,720,339	\$ 3,377,861	\$ 1,633,242	\$ 1,646,414	\$ 1,557,851
Investments	\$ 3,918,109	\$ 3,831,800	\$ 3,607,252	\$ 3,236,802	\$ 3,091,662
Accounts receivable	\$ 376,104	\$ 447,569	\$ 346,710	\$ 228,201	\$ 311,000
Taxes receivable	\$ 767,080	\$ 814,832	\$ 765,683	\$ 779,620	\$ 631,902
Land held for resale	\$ 83,487	\$ 83,487	\$ 108,619	\$ 108,619	\$ 108,619
	<u>\$ 8,865,119</u>	<u>\$ 8,555,549</u>	<u>\$ 6,461,506</u>	<u>\$ 5,999,656</u>	<u>\$ 5,701,034</u>

Financial Assets at December 31st

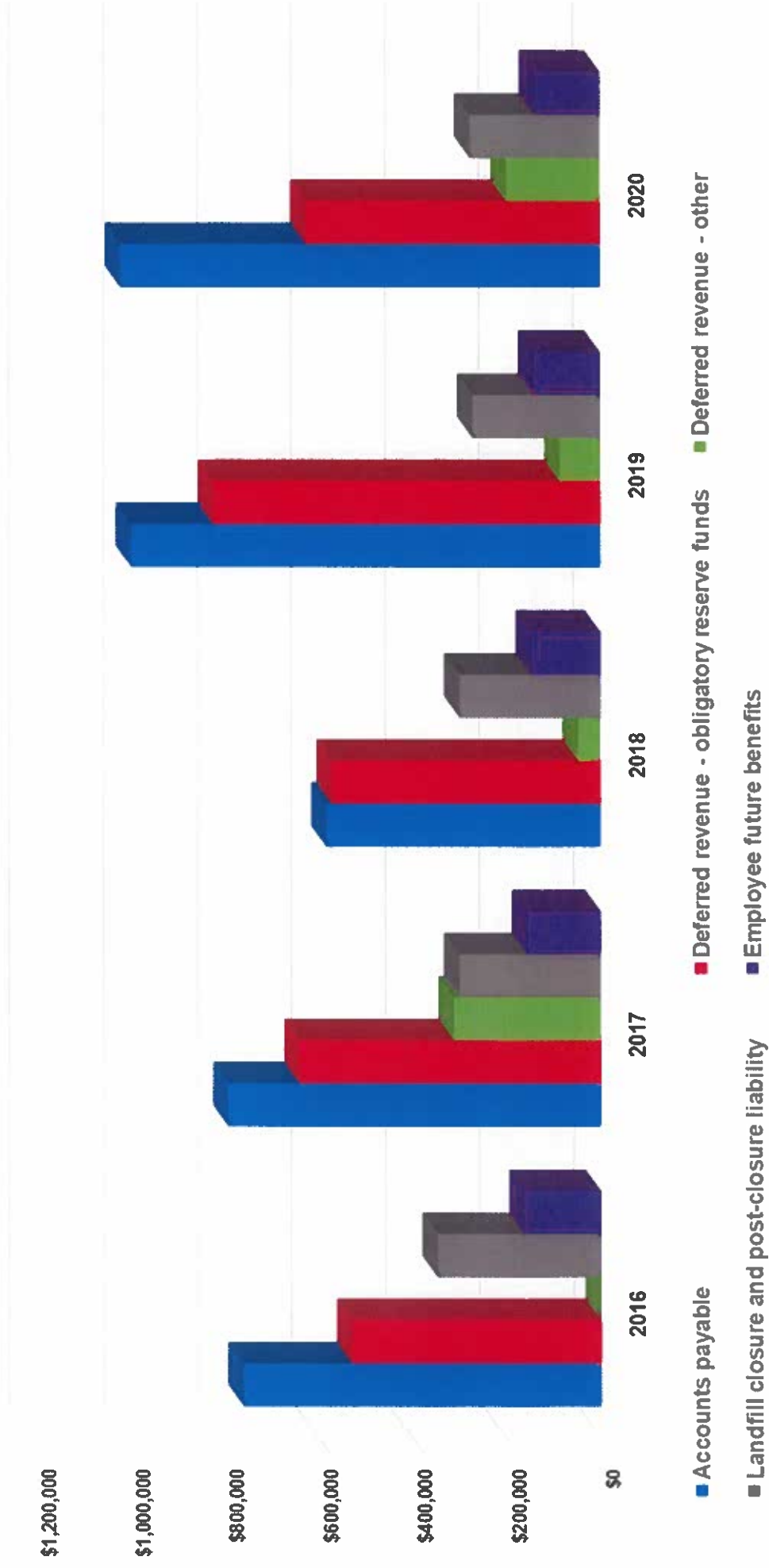


Financial Liabilities as at December 31st

	2020	2019	2018	2017	2016
Accounts payable	\$ 1,021,369	\$ 997,922	\$ 582,762	\$ 791,504	\$ 759,224
Deferred revenue - obligatory reserve funds	\$ 625,177	\$ 822,830	\$ 571,123	\$ 640,142	\$ 529,369
Deferred revenue - other	\$ 199,925	\$ 86,167	\$ 48,039	\$ 312,471	\$ 1,000
Landfill closure and post-closure liability	\$ 277,000	\$ 271,000	\$ 299,000	\$ 300,000	\$ 347,000
Employee future benefits	\$ 138,681	\$ 140,745	\$ 146,334	\$ 155,027	\$ 162,285
	<u>\$ 2,262,152</u>	<u>\$ 2,318,664</u>	<u>\$ 1,647,258</u>	<u>\$ 2,199,144</u>	<u>\$ 1,798,878</u>



Financial Liabilities as at December 31st



Non-Financial Assets as at December 31st

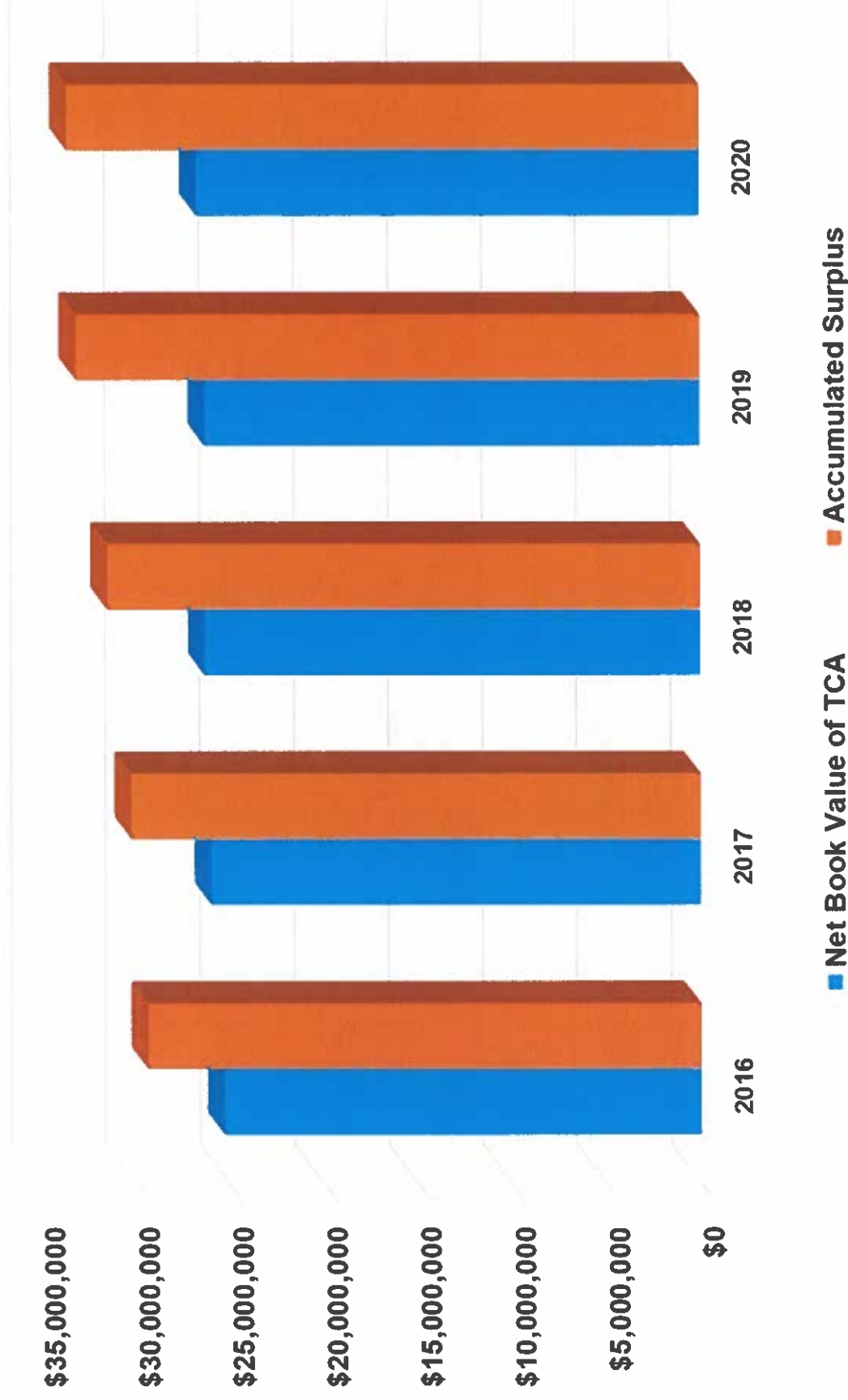
	2020	2019
Net Financial Assets	\$ 6,602,967	\$ 6,236,885
Non-Financial Assets		
Tangible capital assets	26,696,918	26,285,611
Prepaid expenses	18,143	19,277
Inventories of materials and supplies	272,771	558,426
	<u>\$ 33,590,799</u>	<u>\$ 33,100,199</u>



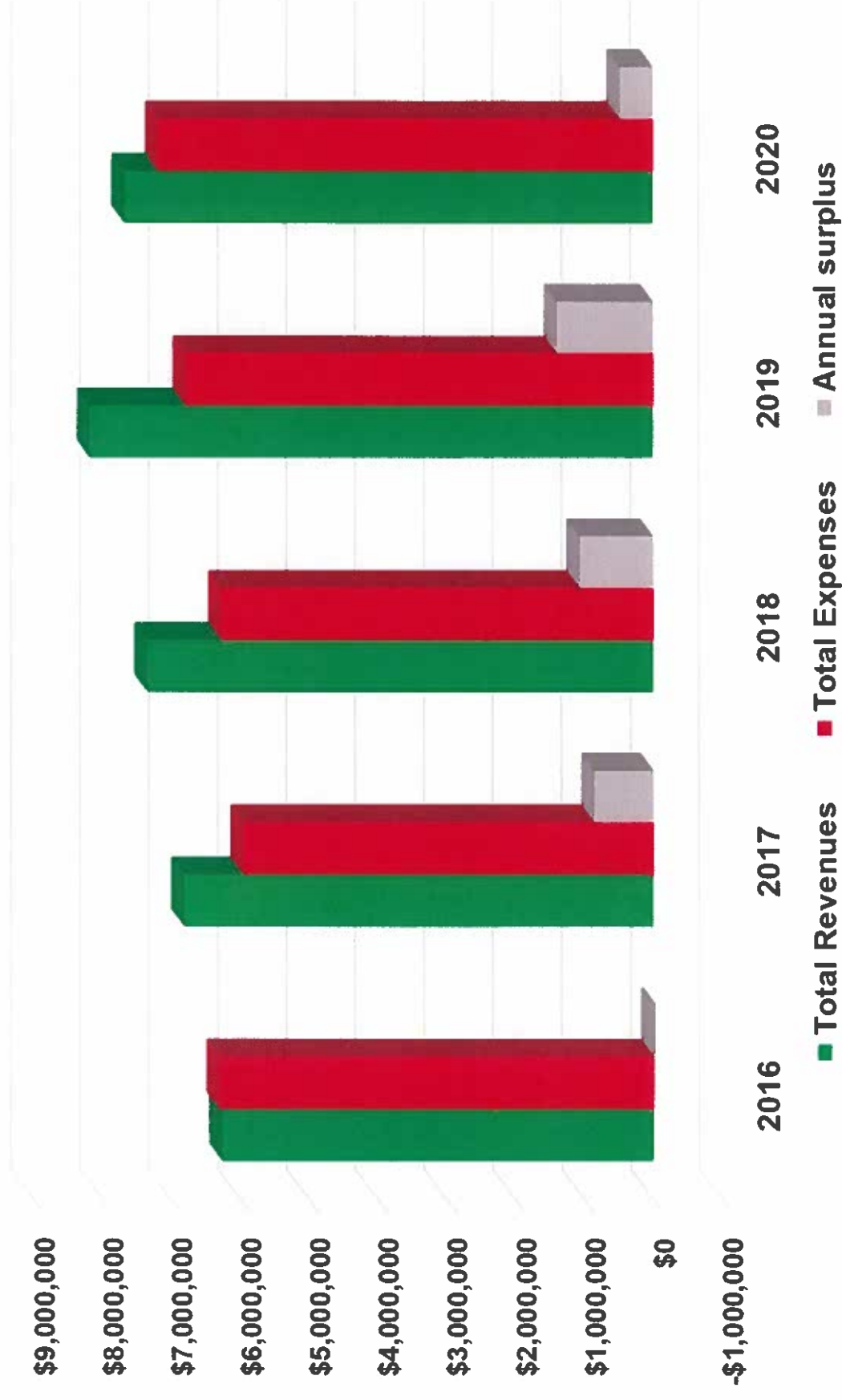
Consolidated Statement of Operations

	2020 Budget	2020 Actual	2019 Actual
Total Revenues	\$ 8,300,691	\$ 7,688,093	\$ 8,192,544
Total Expenses	7,327,414	7,197,493	6,792,950
PSAB Annual surplus	973,277	490,600	1,399,594
Accumulated Surplus - Beginning		33,100,199	31,700,605
Accumulated Surplus - Ending		\$ 33,590,799	\$ 33,100,199
Operating Surplus Reconciliation	\$ 973,277	\$ 490,600	\$ 1,399,594
Amortization of tangible capital assets	1,250,596	1,516,685	1,250,596
Purchase of tangible capital assets	(3,298,553)	(2,042,573)	(1,008,964)
Loss/(gain) on disposal of tangible capital assets	-	97,931	(178,042)
Proceeds on sale of tangible capital assets	-	16,650	187,864
Change in landfill closure and post-closure liability	-	6,000	(28,000)
Change in unfunded employee benefits	-	(2,064)	(5,589)
Change in library surplus/deficit	-	(6,871)	14,606
Change in unfinanced capital	-	92,871	-
Transfer to reserves and reserve funds	(1,112,219)	(1,247,094)	(2,056,295)
Transfer from reserves and reserve funds	2,186,899	1,077,865	399,098
Change in land held for resale	-	-	25,132

Accumulated Surplus and Tangible Capital Assets



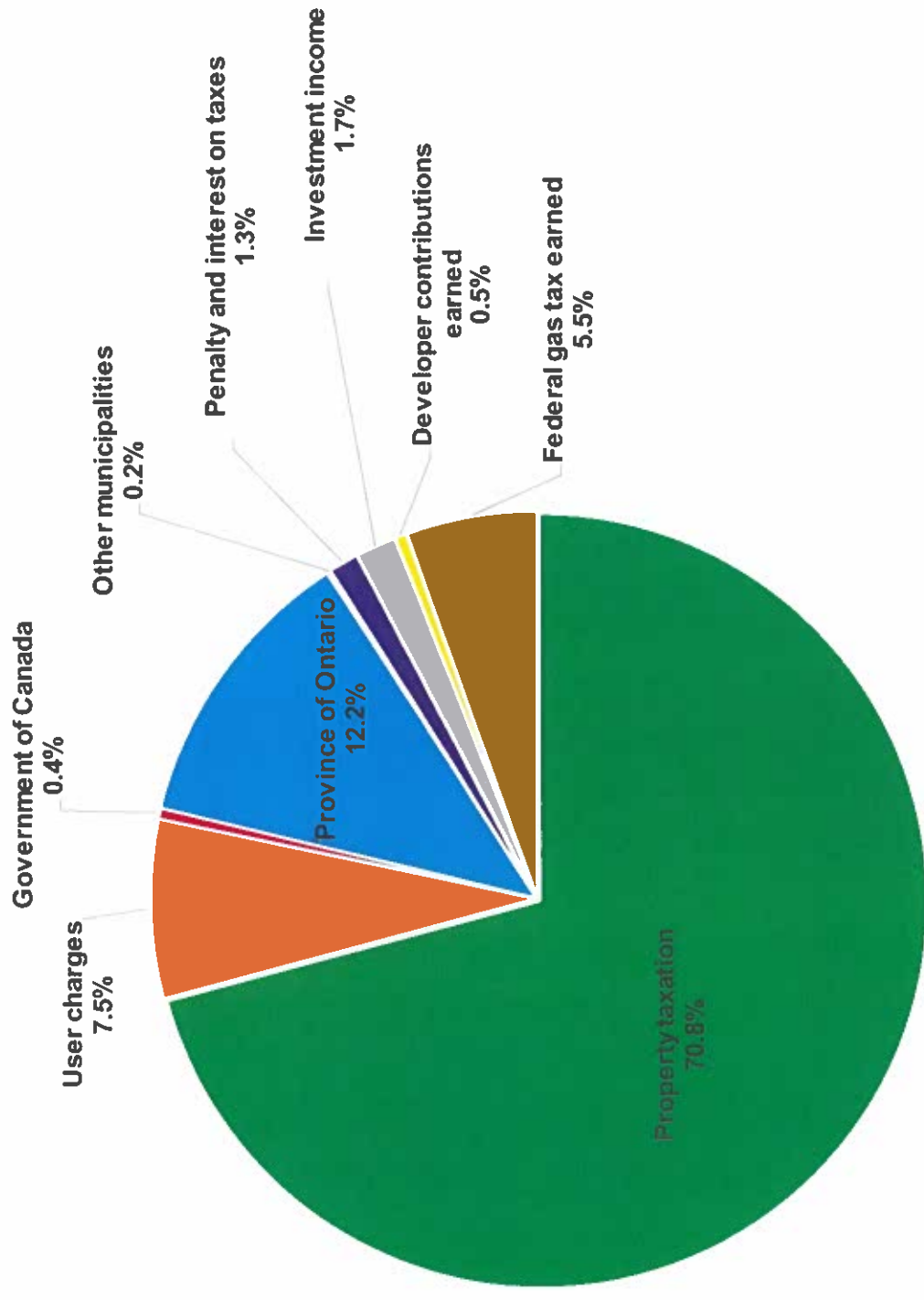
Total Revenues, Expenses, and Annual Surplus



Financial Activities – Revenues

	2020 Budget	2020 Actual	2019 Actual
Property taxation	\$ 5,521,567	\$ 5,514,714	\$ 5,050,145
User charges	934,553	580,290	943,304
Government of Canada	-	33,611	30,631
Province of Ontario	1,146,207	946,594	1,364,642
Other municipalities	10,400	12,350	11,100
Penalty and interest on taxes	120,129	97,879	125,571
Investment income	135,000	133,154	160,436
Donations	20,481	183	33,587
Developer contributions earned	174,000	39,484	125,000
Parkland fees earned	7,000	-	4,058
Federal gas tax earned	231,354	427,765	121,454
Gain/(loss) on disposal of tangible capital assets	-	(97,931)	178,042
Other	-	-	44,574
Total Revenues	\$ 8,300,691	\$ 7,688,093	\$ 8,192,544

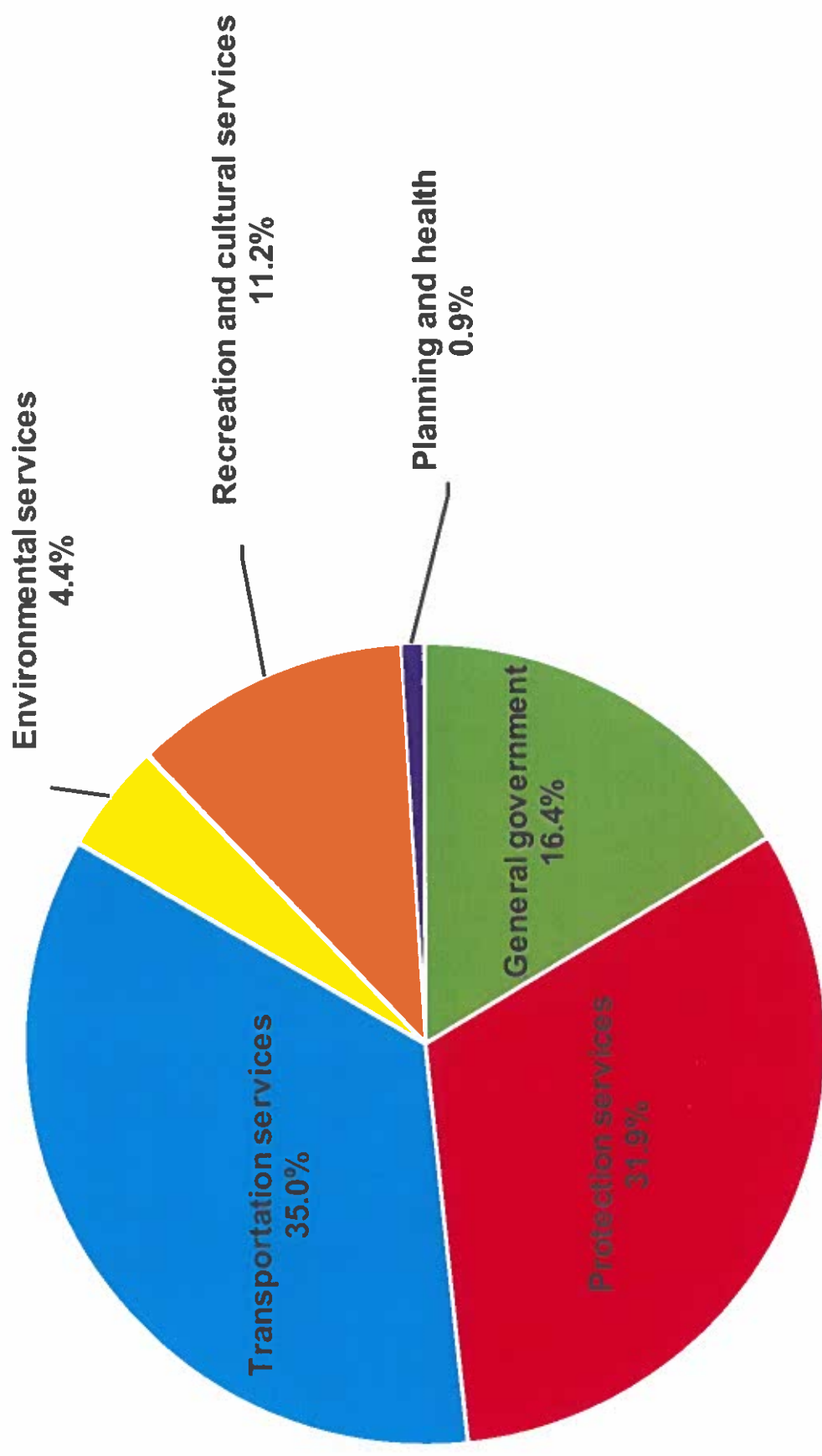
Financial Activities – Revenues



Financial Activities – Expenses

	2020	2020	2019
	Budget	Actual	Actual
General government	\$ 1,389,427	\$ 1,180,069	\$ 1,207,462
Protection services	2,252,563	2,299,227	2,091,183
Transportation services	2,238,418	2,520,548	2,249,802
Environmental services	316,258	318,192	265,992
Health services	4,136	3,026	2,935
Recreation and cultural services	976,326	808,630	901,121
Planning and health	150,286	67,801	74,455
Total Expenses	<u>\$ 7,327,414</u>	<u>\$ 7,197,493</u>	<u>\$ 6,792,950</u>

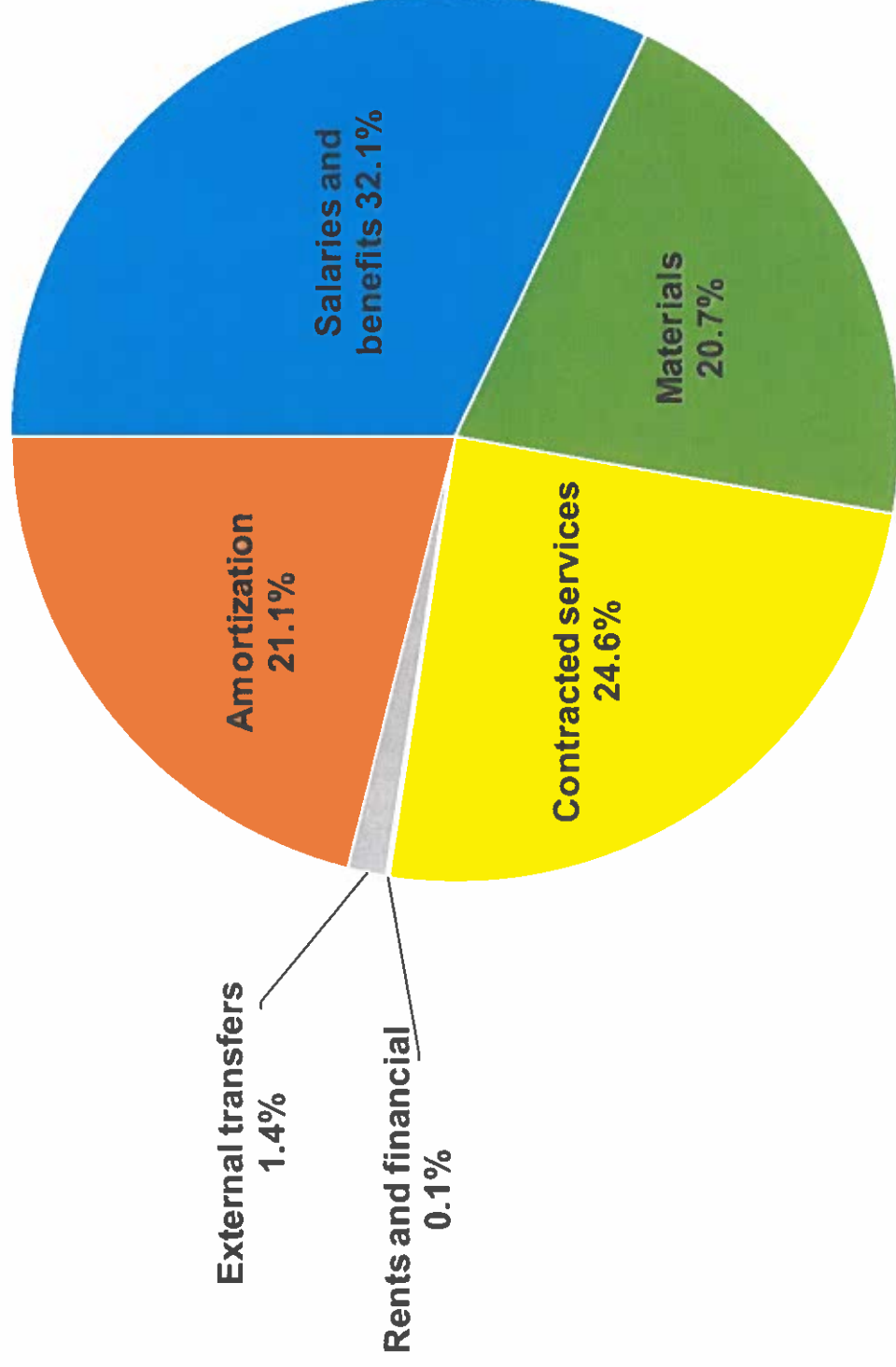
Financial Activities – Expenses



Expenses – Segmented Information

	2020	2020	2019
	Budget	Actual	Actual
Salaries and benefits	\$ 2,481,174	\$ 2,308,519	\$ 2,202,120
Materials	1,807,212	1,490,244	1,656,154
Contracted services	1,674,976	1,771,919	1,578,032
Rents and financial	6,595	6,545	4,395
External transfers	106,861	103,581	101,653
Amortization	<u>1,250,596</u>	<u>1,516,685</u>	<u>1,250,596</u>
Total Expenses	<u>\$ 7,327,414</u>	<u>\$ 7,197,493</u>	<u>\$ 6,792,950</u>

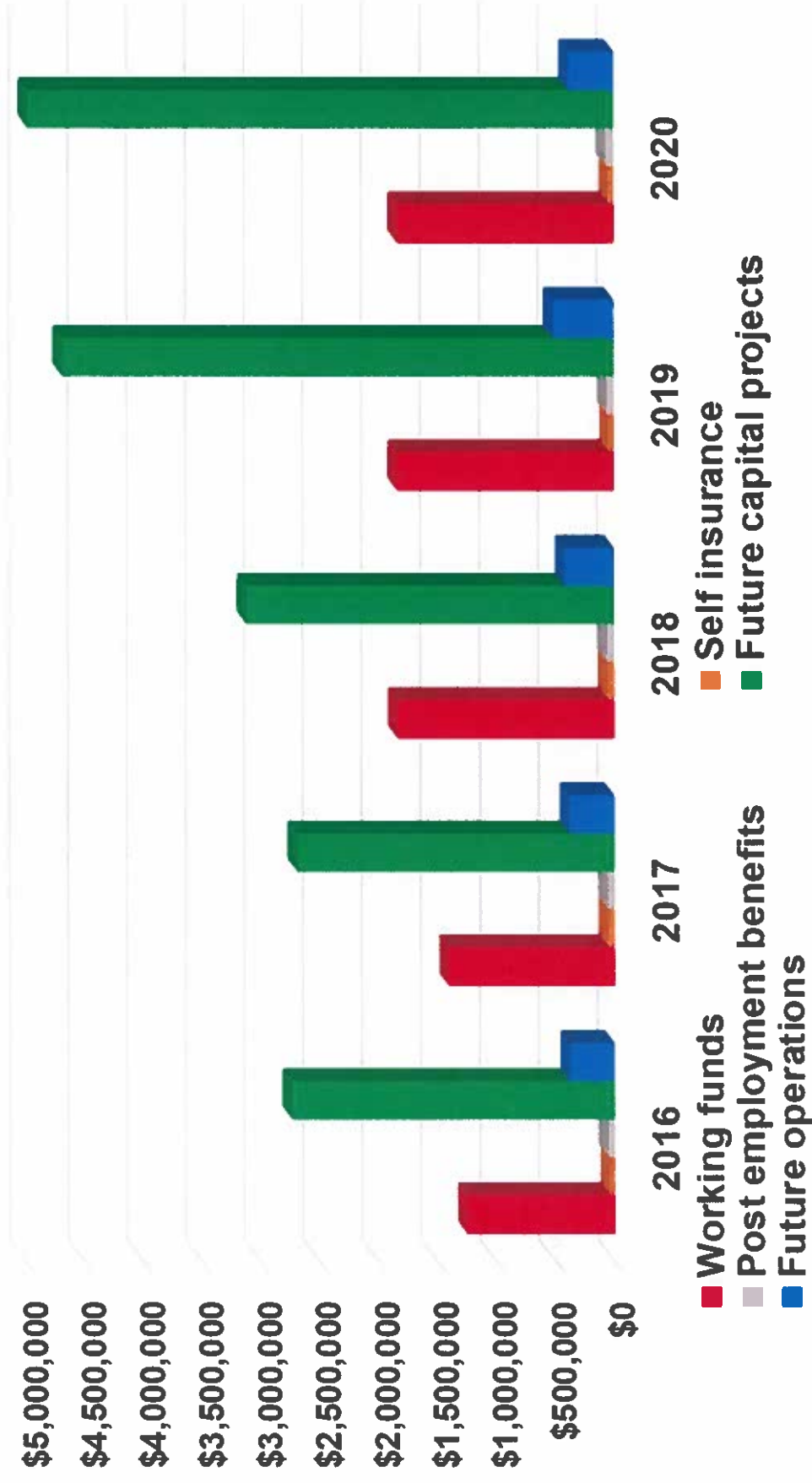
Expenses – Segmented Information



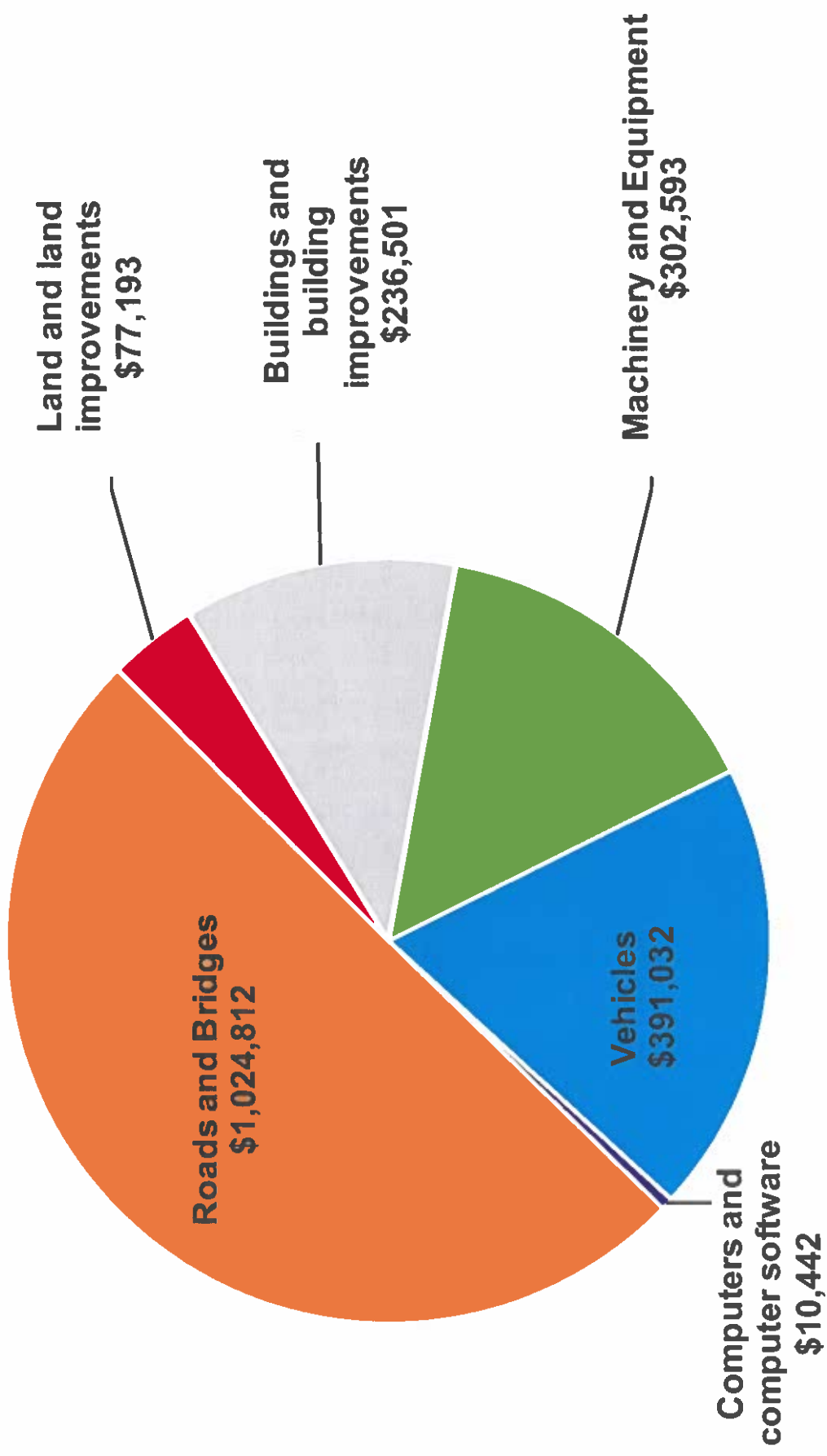
Accumulated Surplus

	2020	2019
Surplus (Deficit)		
Invested in capital assets	\$ 26,604,047	\$ 26,285,611
Inventory held for resale	83,487	83,487
Unfunded employee future benefits	(138,681)	(140,745)
Unfunded landfill closure and post-closure	(277,000)	(271,000)
Douro-Dummer Public Library	-	(6,871)
Surplus	<u>\$ 26,271,853</u>	<u>\$ 25,950,482</u>
Reserves and Reserve Funds		
Working funds	1,836,691	1,836,691
Self insurance	43,221	43,221
Post employment benefits	69,156	61,656
Future capital projects	4,985,284	4,693,074
Future operations	384,594	515,075
Reserves and Reserve Funds	<u>\$ 7,318,946</u>	<u>\$ 7,149,717</u>
Accumulated Surplus	<u>\$ 33,590,799</u>	<u>\$ 33,100,199</u>

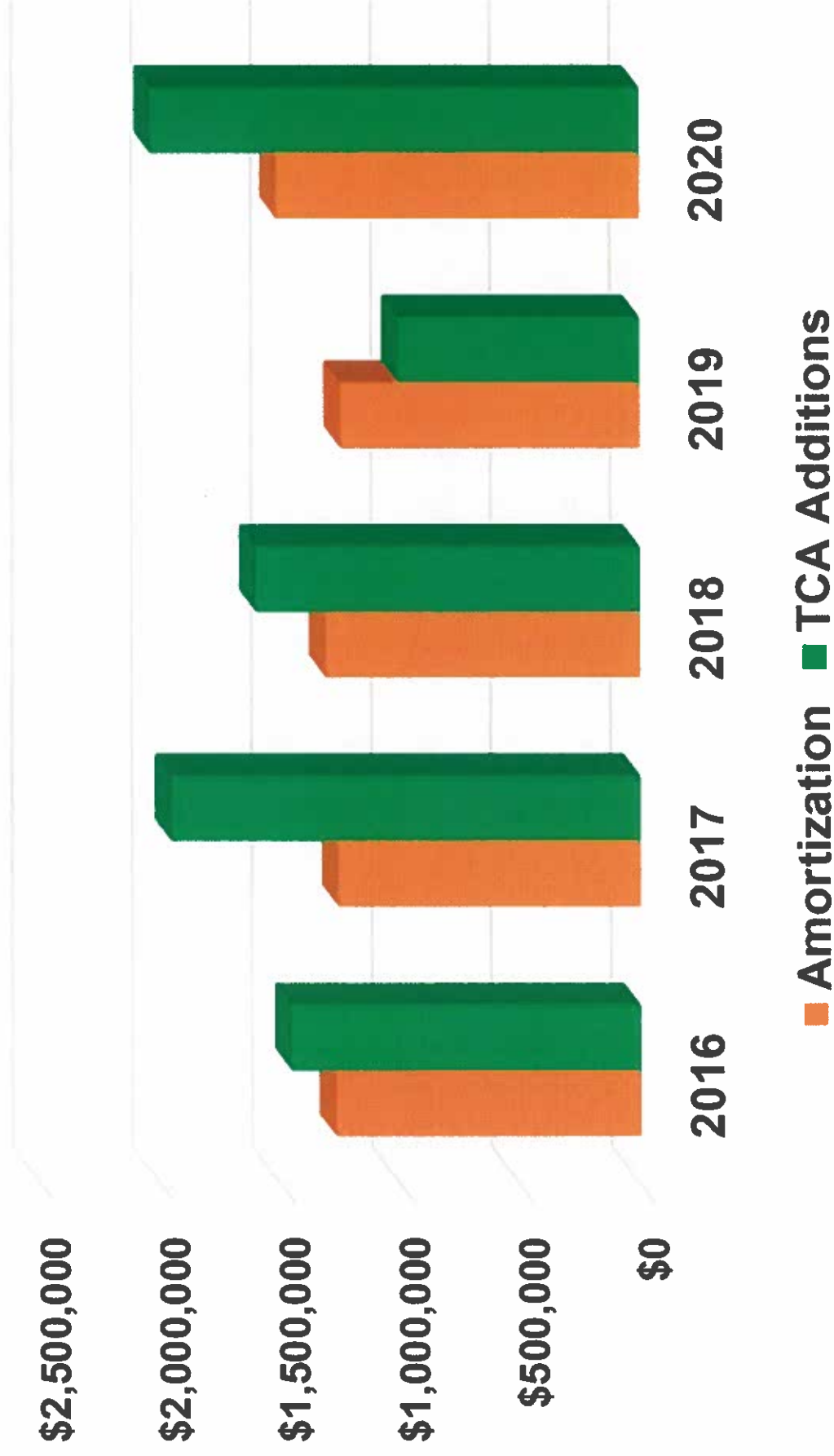
Reserves and Reserve Funds



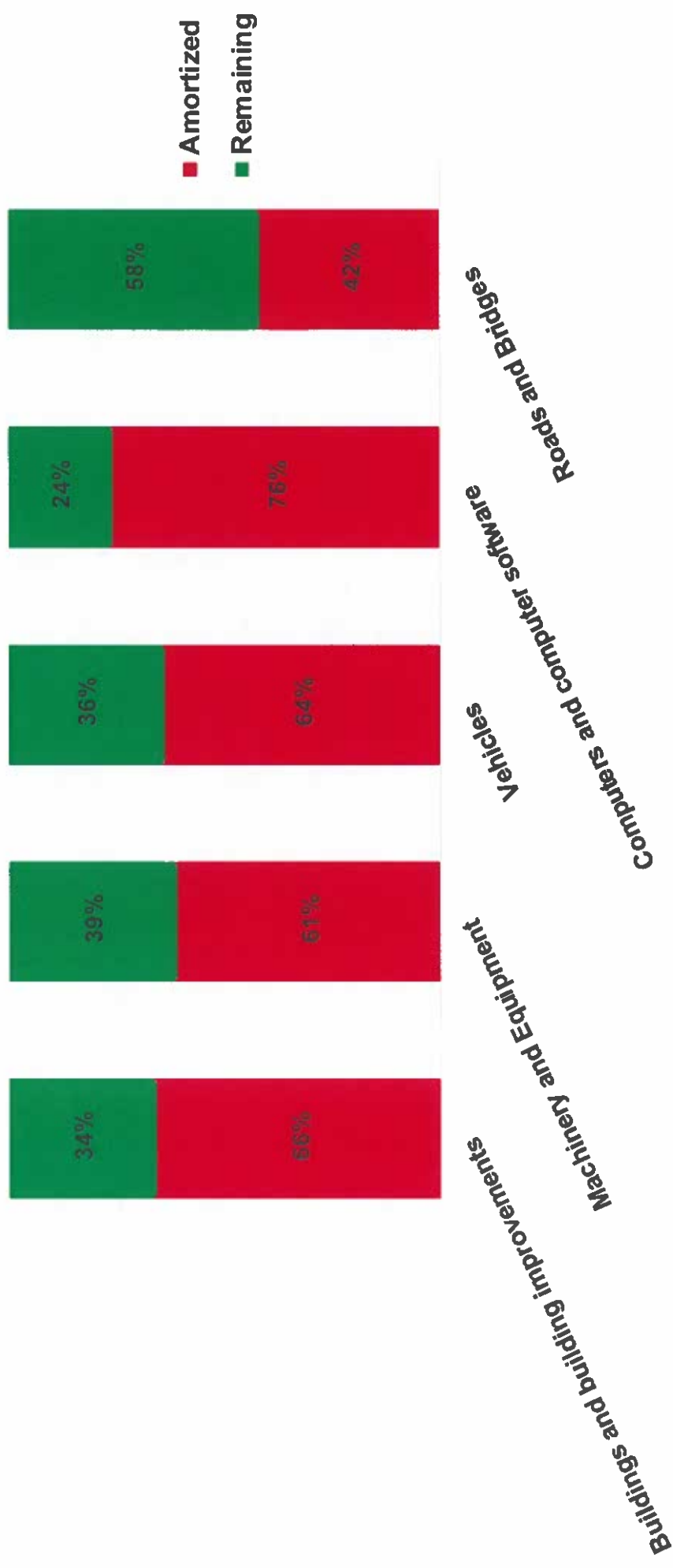
Tangible Capital Assets – Additions



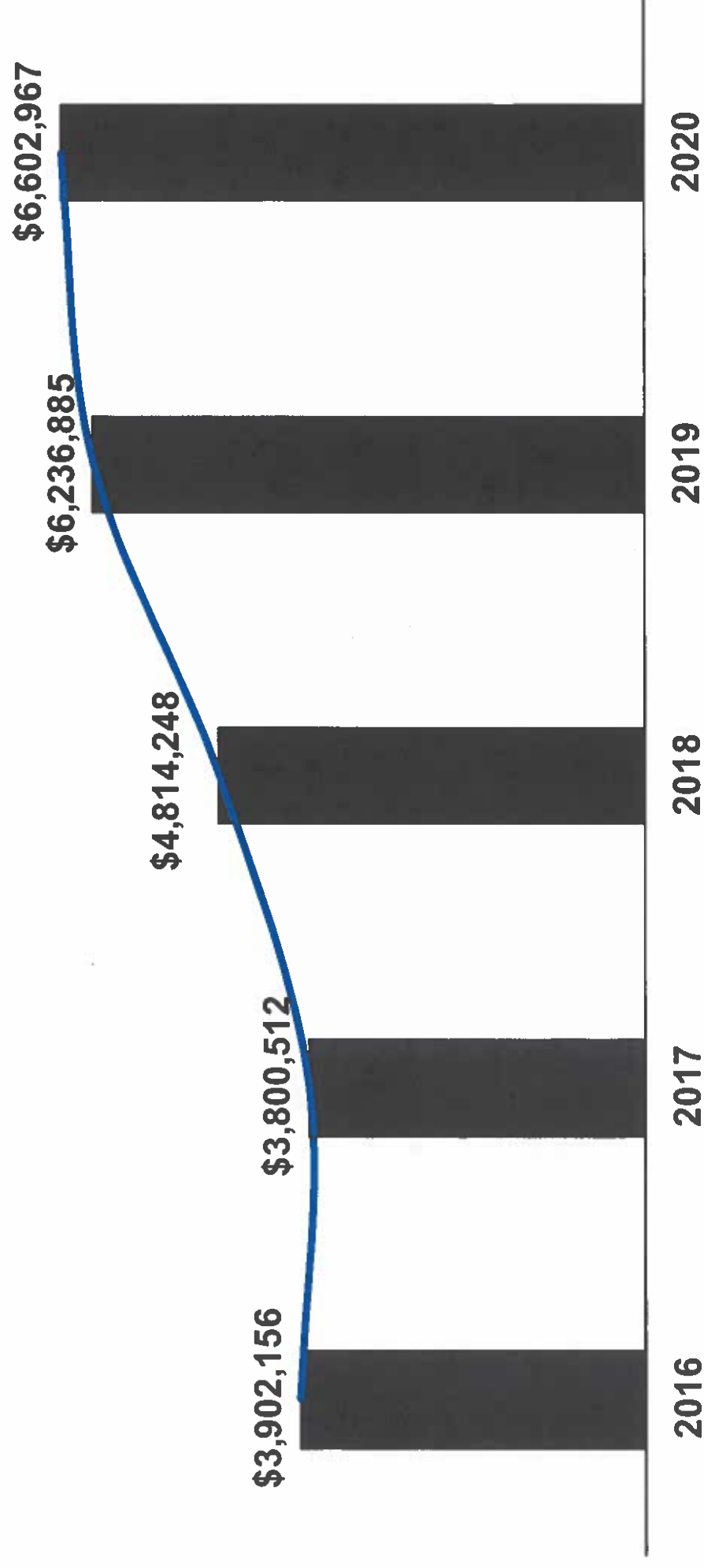
Tangible Capital Asset Additions vs Amortization



Tangible Capital Assets – Average Useful Life



Net Financial Assets – 5 Year Trend





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